Financial Statements

JUNE 30, 2022



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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of The Missouri District of the Lutheran Church-Missouri Synod

Opinion

We have audited the accompanying financial statements of The Missouri District of the Lutheran Church-Missouri Synod (a nonprofit organization), which comprise the statements of financial position as of June 30, 2022 and 2021, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Missouri District of the Lutheran Church-Missouri Synod as of June 30, 2022 and 2021, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of The Missouri District of the Lutheran Church-Missouri Synod and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about The Missouri District of the Lutheran Church-Missouri Synod's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.



In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of
 The Missouri District of the Lutheran Church-Missouri Synod's internal control. Accordingly, no such opinion
 is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about The Missouri District of the Lutheran Church-Missouri Synod's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Armanino ^{LLP} St. Louis, Missouri

armanino LLP

October 6, 2022

Statements of Financial Position

June 30, 2022 and 2021

		2022		2021
ASSETS				
Cash and cash equivalents	\$	721,199	\$	815,021
Accounts receivable		19		170
Prepaid expenses		103,853		42,894
Split interest agreements receivable		323,302		208,639
Property held for sale, at fair value		-		441,750
Vehicles and equipment, net		90,723		62,762
Investments		4,987,116		3,446,854
TOTAL ASSETS	\$	6,226,212	\$	5,018,090
	<u> </u>		<u> </u>	3,010,000
LIABILITIES AND NET ASSETS Liabilities				
Accounts payable and accrued expenses	\$	116,321	\$	120,720
Funds held in custody for others		10,745		24,452
Due to The Lutheran Church-Missouri Synod		53,521		90,682
Deferred revenue		289,724		242,073
Loans payable		-		224,305
Total Liabilities		470,311		702,232
Net assets				
Net assets without donor restrictions		2,137,689		1,757,028
Net assets with donor restrictions		3,618,212		2,558,830
Total Net Assets		5,755,901		4,315,858
TOTAL LIABILITIES AND NET ASSETS	\$	6,226,212	\$	5,018,090

Statement of Activities

Year ended June 30, 2022

	Without Dono	r With Donor Restrictions	Total
Support, revenues, gains, and losses			
Support: District congregations Contributions and other support	\$ 2,667,558 534,296		\$ 2,667,558 2,188,360
Total support	3,201,854	1,654,064	4,855,918
Revenues, gains, and losses:			
Conventions, conferences and workshops	221,300	_	221,300
Change in value of split interest agreements	-	120,842	120,842
Investment and other interest income, net	(147,343	(487,376)	(634,719)
Cooperative ministries	174,072	-	174,072
Other revenue	128,432	-	128,432
Total revenues, gains, and losses	376,461	(366,534)	9,927
Net assets released from restrictions	228,148	(228,148)	-
Total support, revenues, gains, and losses	3,806,463	1,059,382	4,865,845
Expenses Program Sarvines			
Program Services Missions	729 055		729 055
LCEF	728,955 176,116		728,955 176,116
Ecclesiastical Services	207,546		207,546
Services to Congregations	745,609		745,609
Events	363,609		363,609
Supporting Services			
National Support	533,511	-	533,511
Management and General	482,763	-	482,763
Advancement	187,693	-	187,693
Total expenses	3,425,802	-	3,425,802
Change in net assets	380,661	1,059,382	1,440,043
Net assets at beginning of year	1,757,028	2,558,830	4,315,858
Net assets at end of year	\$ 2,137,689	\$ 3,618,212	\$ 5,755,901

Statement of Activities

Year ended June 30, 2021

		hout Donor		ith Donor	
	Re	estrictions	Re	strictions	Total
Support, revenues, and gains Support:					
District congregations	\$	2,572,852	\$	-	\$ 2,572,852
Contributions and other support		21,052		146,654	167,706
Total support		2,593,904		146,654	2,740,558
Revenues and gains:					
Conventions, conferences and workshops		18,305		-	18,305
Change in value of split interest agreements		_		33,300	33,300
Investment and other interest income, net		76,084		474,756	550,840
Cooperative ministries		167,502		-	167,502
Other revenue		273,783		-	273,783
Total revenues and gains		535,674		508,056	1,043,730
Net assets released from restrictions		217,959		(217,959)	
Total support, revenues, and gains		3,347,537		436,751	3,784,288
Expenses					
Program Services					
Missions		672,023		-	672,023
LCEF		171,358		-	171,358
Ecclesiastical Services		194,134		-	194,134
Services to Congregations		707,928		-	707,928
Events		156,787		-	156,787
Supporting Services					
National Support		514,580		_	514,580
Management and General		410,058		_	410,058
Advancement		164,608		_	164,608
Total expenses		2,991,476			2,991,476
Total expenses		2,331,470			2,991,470
Change in net assets		356,061		436,751	792,812
Net assets at beginning of year		1,400,967		2,122,079	3,523,046
Net assets at end of year	\$	1,757,028	\$	2,558,830	\$ 4,315,858

Statement of Functional Expenses

Year ended June 30, 2022

		Program Services							 Sı	ıppo	rting Servi	ces				
	N	lissions		LCEF	E	cclesiastical Services	Services to ongregations	Events		Total	National Support		nagement d General		/ancement	Total Expenses
Grants, Aid & Support	\$	579,979	\$	-	\$	3,585	\$ 189,053	\$ -	\$	772,617	\$ 533,511	\$	-	\$	-	\$ 1,306,128
Salaries & Benefits		122,702		153,764		166,215	315,013	123,824		881,518	-		378,178		120,172	1,379,868
Meals & Planning		-		-		5,831	14,716	141,176		161,723	-		6,826		-	168,549
Travel		-		-		6,314	51,243	11,725		69,282	-		4,898		5,784	79,964
Properties, Rent & Insurance		8,366		11,136		11,333	38,535	8,443		77,813	-		25,785		8,194	111,792
Data & Technology		10,533		11,216		14,268	27,042	35,260		98,319	-		16,923		17,185	132,427
Professional Services		5,895		-		-	33,934	25,103		64,932	-		36,225		-	101,157
Other		1,480		-		-	76,073	18,078		95,631	-		13,928		36,358	145,917
Total expenses	\$	728,955	\$	176,116	\$	207,546	\$ 745,609	\$ 363,609	\$ 2	2,221,835	\$ 533,511	\$	482,763	\$	187,693	\$ 3,425,802

Statement of Functional Expenses

Year ended June 30, 2021

		Program Services					Supporting Services			
	Missions	LCEF	Ecclesiastical Services	Services to Congregations	Events	Total	National Support	Management and General	Advancement	Total Expenses
Grants, Aid & Support Total expenses Salaries & Benefits	\$ 513,953 \$ 672,023	\$ - \$ 171,358	\$ 5,825 \$ 194,134 \$ 153,000	\$ 171,311 \$ 707,928	\$ - \$ 156,787	\$ 691,089 897,836	\$ 514,580 \$ 514,580	\$ - \$ 410,058 329,814	\$	\$ 1,205,669 \$ 2,991,476 — 1,349,636
Meals & Planning	-	-	348	3,762	874	4,984	-	1,495	-	6,479
Travel	-	-	1,764	24,122	-	25,886	-	110	812	26,808
Properties, Rent & Insurance	8,456	11,136	10,447	55,861	8,132	94,032	-	22,375	8,276	124,683
Data & Technology	10,943	11,160	13,519	30,751	10,524	76,897	-	9,350	3,458	89,705
Professional Services	12,758	-	8,241	40,340	17,387	78,726	-	35,065	-	113,791
Other	1,265	-	-	31,515		32,780	-	11,849	30,076	74,705

\$ 1,902,230

Statements of Cash Flows

Years ended June 30, 2022 and 2021

Cash flows from operating activities: \$ 1,440,043 \$ 792,812 Adjustments to reconcile change in net assets to net cash provided by (used in) operating activities: 27,436 18,501 Depreciation 27,436 18,501 Gain on disposal of assets (14,030) - Realized and unrealized gains (loss) on investments 616,116 (40,275) Change in value of split interest agreements receivable 1.86,424 171,084 Forgiveness on PPP loan - (255,576) Operating accounts (68,424) 171,084 Net cash provided by operating activities 1,886,478 173,495 Proceeds from sale of vehicles 10,000 - Purchase of vehicles and equipment (55,397) - Proceeds from sale of property 445,780 - Proceeds from sale of investments (3,660,652) (129,269) Purchase of investments (3,560,652) (129,269) Net cash used in investing activities (224,305) (38,886) Record from sale of property (40,304) (38,886) Net cash used in in		2022	2021
Depreciation Gain on disposal of assets (14,030) Cash on disposal of assets (114,663) (40,275) Change in value of split interest agreements receivable (114,663) (40,275) Forgiveness on PPP loan Cash,576 (68,424) 171,084	Change in net assets Adjustments to reconcile change in net assets to net cash	\$ 1,440,043	\$ 792,812
Forgiveness on PPP loan (255,576) Operating accounts (68,424) 171,084 Net cash provided by operating activities 1,886,478 173,495 Togget 1,886,478 1,886,478 Togget 1,886,478 Togget	Depreciation Gain on disposal of assets Realized and unrealized gains (loss) on investments	(14,030) 616,116	(513,051)
Cash flows from investing activities: Proceeds from sale of vehicles 10,000 - Purchase of vehicles and equipment (55,397) - Proceeds from sale of property 445,780 - Proceeds from sale of investments 1,504,274 74,140 Purchases of investments (3,660,652) (129,269) Net cash used in investing activities (1,755,995) (55,129) Cash flows from financing activities: (224,305) (38,886) LCEF loans payable - principal repayments (224,305) (38,886) Net cash used in financing activities (224,305) (38,886) Net increase (decrease) in cash and cash equivalents (93,822) 79,480 Cash and cash equivalents at beginning of year 815,021 735,541 Cash and cash equivalents at end of year \$ 151 \$ 3,037 Prepaid accounts: Accounts receivable \$ 151 \$ 3,037 Prepaid expenses (60,959) (5,202) Liabilities - Accounts payable and accrued expenses (4,399) 25,572 Funds held in custody for others (13,	Forgiveness on PPP loan	 -	(255,576)
Proceeds from sale of vehicles 10,000 - Purchase of vehicles and equipment (55,397) - Proceeds from sale of property 445,780 - Proceeds from sale of investments 1,504,274 74,140 Purchases of investments (3,660,652) (129,269) Net cash used in investing activities (1,755,995) (55,129) Cash flows from financing activities: (224,305) (38,886) LCEF loans payable - principal repayments (224,305) (38,886) Net cash used in financing activities (224,305) (38,886) Net increase (decrease) in cash and cash equivalents (93,822) 79,480 Cash and cash equivalents at beginning of year 815,021 735,541 Cash and cash equivalents at end of year \$ 151 \$ 3,037 Operating accounts: \$ 151 \$ 3,037 Accounts receivable \$ 151 \$ 3,037 Prepaid expenses (60,959) (5,202) Liabilities - (60,959) (5,202) Funds held in custody for others (13,707) (3,492) Due	Net cash provided by operating activities	 1,886,478	173,495
Cash flows from financing activities: (224,305) (38,886) Net cash used in financing activities (224,305) (38,886) Net increase (decrease) in cash and cash equivalents (93,822) 79,480 Cash and cash equivalents at beginning of year 815,021 735,541 Cash and cash equivalents at end of year \$ 721,199 \$ 815,021 Operating accounts: Assets - \$ 151 \$ 3,037 Prepaid expenses (60,959) (5,202) Liabilities - Accounts payable and accrued expenses (4,399) 25,572 Funds held in custody for others (13,707) (3,492) Due to The Lutheran Church-Missouri Synod (37,161) 74,580 Deferred revenue 47,651 76,589 Supplemental Disclosure of Cash Flow Information:	Proceeds from sale of vehicles Purchase of vehicles and equipment Proceeds from sale of property Proceeds from sale of investments	(55,397) 445,780 1,504,274	•
LCEF loans payable - principal repayments (224,305) (38,886) Net cash used in financing activities (224,305) (38,886) Net increase (decrease) in cash and cash equivalents (93,822) 79,480 Cash and cash equivalents at beginning of year 815,021 735,541 Cash and cash equivalents at end of year \$ 721,199 \$ 815,021 Operating accounts: Assets - \$ 151 \$ 3,037 Prepaid expenses (60,959) (5,202) Liabilities - (60,959) (5,202) Accounts payable and accrued expenses (4,399) 25,572 Funds held in custody for others (13,707) (3,492) Due to The Lutheran Church-Missouri Synod (37,161) 74,580 Deferred revenue 47,651 76,589 Supplemental Disclosure of Cash Flow Information:	Net cash used in investing activities	 (1,755,995)	(55,129)
Net increase (decrease) in cash and cash equivalents (93,822) 79,480 Cash and cash equivalents at beginning of year 815,021 735,541 Cash and cash equivalents at end of year \$ 721,199 \$ 815,021 Operating accounts: Assets - Accounts receivable \$ 151 \$ 3,037 Prepaid expenses (60,959) (5,202) Liabilities - (4,399) 25,572 Funds held in custody for others (13,707) (3,492) Due to The Lutheran Church-Missouri Synod (37,161) 74,580 Deferred revenue 47,651 76,589 \$ (68,424) \$ 171,084 Supplemental Disclosure of Cash Flow Information:		(224,305)	(38,886)
Cash and cash equivalents at beginning of year 815,021 735,541 Cash and cash equivalents at end of year \$ 721,199 \$ 815,021 Operating accounts: Assets - Section of the control	Net cash used in financing activities	(224,305)	(38,886)
Cash and cash equivalents at end of year \$ 721,199 \$ 815,021 Operating accounts: Assets - - Accounts receivable \$ 151 \$ 3,037 Prepaid expenses (60,959) (5,202) Liabilities - - - Accounts payable and accrued expenses (4,399) 25,572 Funds held in custody for others (13,707) (3,492) Due to The Lutheran Church-Missouri Synod (37,161) 74,580 Deferred revenue 47,651 76,589 Supplemental Disclosure of Cash Flow Information: \$ (68,424) \$ 171,084	Net increase (decrease) in cash and cash equivalents	(93,822)	79,480
Operating accounts: Assets - Accounts receivable \$ 151 \$ 3,037 Prepaid expenses (60,959) (5,202) Liabilities - (4,399) 25,572 Accounts payable and accrued expenses (13,707) (3,492) Funds held in custody for others (13,707) (3,492) Due to The Lutheran Church-Missouri Synod (37,161) 74,580 Deferred revenue 47,651 76,589 Supplemental Disclosure of Cash Flow Information:	Cash and cash equivalents at beginning of year	 815,021	735,541
Assets - Accounts receivable \$ 151 \$ 3,037 Prepaid expenses (60,959) (5,202) Liabilities - Accounts payable and accrued expenses (4,399) 25,572 Funds held in custody for others (13,707) (3,492) Due to The Lutheran Church-Missouri Synod (37,161) 74,580 Deferred revenue 47,651 76,589 Supplemental Disclosure of Cash Flow Information:	Cash and cash equivalents at end of year	\$ 721,199	\$ 815,021
Accounts payable and accrued expenses (4,399) 25,572 Funds held in custody for others (13,707) (3,492) Due to The Lutheran Church-Missouri Synod (37,161) 74,580 Deferred revenue 47,651 76,589 Supplemental Disclosure of Cash Flow Information:	Assets - Accounts receivable Prepaid expenses	\$ 	\$ •
Supplemental Disclosure of Cash Flow Information:	Accounts payable and accrued expenses Funds held in custody for others Due to The Lutheran Church-Missouri Synod	(13,707) (37,161)	(3,492) 74,580 76,589
	Supplemental Displacate of Cook Flow Information	\$ (68,424)	\$ 171,084
		\$ 8,328	\$ 10,434

Notes to Financial Statements

June 30, 2022

Note A - Nature of Activities

The Missouri District of the Lutheran Church-Missouri Synod (the "District") is one of 35 districts of the Lutheran Church-Missouri Synod ("LCMS"), encompassing approximately 290 congregations in the state of Missouri. The District is a not-for-profit organization which relies on donations from congregations for most of its operating income. These donations are subject to fluctuations in the economic status of the area in which the congregation is located. No provisions have been made for changes in the economic environment.

The District's program and support services that reflect its activities include:

Programs:

Missions – Mission endeavors within the boundaries of the state of Missouri. Included in this category are new mission starts, new ministry starts, and urban, ethnic and campus ministry. The District employs staff and consultants to assist congregations in assessing ministry opportunities within their communities.

Cooperative Ministries – Activities where the District has entered into a long-term relationship to accomplish mission and ministry related endeavors within the boundaries of the state of Missouri with another like-minded organization. Included in this category is activity related to work done together with the Lutheran Church Extension Fund (LCEF). This cooperative work is done for the benefit of the congregations and church workers within the District. The LCEF work is funded mainly through an annual service agreement.

Ecclesiastical Services – As a member district of the Lutheran Church – Missouri Synod, the District has responsibilities for the oversight of ecclesiastical matters within member congregations and their workers. Ecclesiastical oversight is primarily the responsibility of the District President with assistance from volunteer Vice-presidents and Circuit Visitors. The District office maintains relevant records for all rostered church workers and member congregations.

Services to Congregations and Church Workers – Support of congregations, schools and church workers through the office of the president, the vice presidents, the circuit counselors, the president's assistants for education, family life and youth, and worker and congregational health. It also includes expenses for student aid, and advance sites, reported as property held for sale.

Conventions, Conferences and Workshops – Costs related to the various gatherings sponsored by the District. Many of these gatherings and their related expenses are on the three-year cycle that coincides with the Lutheran Church – Missouri Synod convention and/or as specified by the bylaws of the District.

Notes to Financial Statements - Continued

June 30, 2022

Note A - Nature of Activities (Continued)

Support Services:

National Support – The District's support of the national synodical office in support of all the national and international initiatives of the LCMS, including international support of missionaries, partner churches, and world relief efforts.

Management and General – Administrative costs of the District and other general costs such as rent, insurance, data processing, legal, auditing and accounting.

Advancement – This category includes the costs of fundraising including mailings and informational visits to congregations and potential donors.

Note B - Summary of Significant Accounting Policies

Basis of Accounting and Presentation

The financial statements have been prepared on the accrual basis of accounting.

Use of Estimates in Financial Statement Preparation

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Revenue and Support

Contributions are recognized as support when they are received or unconditionally pledged. Gifts of cash and other assets are reported as net assets with donor restrictions that are temporary in nature or net assets with donor restrictions that are perpetual in nature if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends, or purpose restriction is accomplished, net assets with donor restrictions that are temporary in nature are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions. Contributions that are restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions expire within the fiscal year in which the contributions are recognized.

The majority of the District's program revenue arrangements consist of a single performance obligation to transfer promised goods or services. Revenue recognized over time primarily consists of performance obligations that are satisfied within one year or less.

Notes to Financial Statements - Continued

June 30, 2022

Note B – Summary of Significant Accounting Policies (Continued)

Cash and Cash Equivalents

For purposes of the statement of cash flows, the District considers all highly liquid investments with an initial maturity of three months or less to be cash equivalents, including currency, demand deposits, and liquid investments. However, cash and cash equivalents do not include investments the District has both the ability and intent to hold long-term.

The District maintains cash balances at several financial institutions in the St. Louis metropolitan and surrounding area. At times these balances may exceed federally insured limits.

Investments

Investments are stated at fair market value in the statement of financial position. Realized and unrealized gains and losses are reflected in the statement of activities as increases or decreases in net assets with or without donor restrictions as appropriate based on donor restrictions. The fair value for debt securities and marketable equity securities are based on quoted market prices.

Vehicles and Equipment

Vehicles and equipment are recorded at cost and depreciated over their estimated useful lives ranging from three to ten years, using the straight-line method.

Split Interest Agreements Receivable

Split-interest agreements consist primarily of irrevocable charitable remainder trusts and beneficial interest in trusts. The assets associated with such agreements are held by the Lutheran Church-Missouri Synod Foundation. Contributions are recognized as either receivables or gift income when the District is notified of the agreements and are recorded at the present value of the estimated future benefits to be received when the assets are distributed to the District. The valuations of the agreements are initially calculated by the Foundation. The agreements are revalued annually and any resulting actuarial gain or loss is reflected in the statement of activities as a change in value of split-interest agreements.

Property Held for Sale

The District owned land for resale in St. Peters, Missouri. On June 29, 2022 this land was sold. The land was previously recorded at the amount the District expected to realize upon sale of the land. The valuation of this property is consistent with fair value measurement criteria and Level 3 classification under FASB ASC 820-10 (See Note E).

Deferred Revenue

The District assesses fees to congregations for certain conventions and conferences. The balance in the deferred revenue category consists of unused assessments and other conference revenues not yet recognized. The unused assessment balance will be used to reduce the assessment to congregations for future conventions and conferences and to pay for future conventions and conferences.

Notes to Financial Statements - Continued

June 30, 2022

Note B – Summary of Significant Accounting Policies (Continued)

Paycheck Protection Program Loan and Forgiveness

During 2020, the District applied for and was awarded a loan in the amount of \$255,576 under the Paycheck Protection Program "PPP". For the year ended June 30, 2020, the District elected to account for the loan using the debt-model. As of June 30, 2021, the District was released from all requirements to pay back the loan and recorded the release as a gain on forgiveness of debt within other revenue in the statement of activities.

Net Assets

Net assets, revenues, gains and losses are classified based on the existence or absence of donorimposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions – Net assets available for use in general operations and not subject to donor restrictions.

Net Assets With Donor Restrictions – Net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions that are temporary in nature are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

Functional Allocation of Expenses

Costs have been summarized on a functional basis in the statements of activities. Accordingly, certain costs have been allocated between program expenses and support services. Expenses that can be identified with a specific program and supporting service are allocated directly according to their natural expenditure classifications. Certain categories of expenses are attributed to more than one function; therefore, expenses require allocation on a reasonable basis that is consistently applied. The expenses allocated on the basis of estimates of time and effort include salaries and benefits, travel expenses, properties, rent, insurance, and data and technology.

Income Taxes

The District constitutes a qualified not-for-profit organization under Section 501(c)(3) of the Internal Revenue Code and is, therefore, exempt from federal income taxes.

The District has evaluated its tax positions, expiring statutes of limitations, audits, proposed settlements, changes in tax law and new authoritative rulings and believes that no provision for income taxes is necessary at this time to cover any uncertain tax positions.

Notes to Financial Statements - Continued

June 30, 2022

Note B – Summary of Significant Accounting Policies (Continued)

Change in Accounting Principle

In fiscal year 2022, the District adopted Accounting Standards Update ("ASU") 2020-07, Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets. The new guidance requires nonprofit entities to present contributed nonfinancial assets as a separate line in the statement of activities, apart from contributions of cash or other financial assets. The standard also increased the disclosure requirements around contributed nonfinancial assets, including disaggregating by category the types of contributed nonfinancial assets a nonprofit has received. Adoption of this standard did not have a significant impact on the financial statements.

Reclassification

Certain reclassifications have been made to the 2021 financial statements to conform to the current year presentation.

Subsequent Events

The District has evaluated all subsequent events through October 6, 2022, the date the financial statements were available to be issued.

Note C – Split Interest Agreements

The District is a named beneficiary of irrevocable deferred gifts and will receive the principal at some future date. These amounts are held by a third–party trustee and are included in restricted net assets by the District. These amounts have been discounted to net present value as follows:

	<u>2022</u>	<u>2021</u>
Market value	\$ 372,386	\$ 223,545
Less: present value component	<u>(49.084</u>)	<u>(14,906</u>)
	\$ <u>323,302</u>	\$ <u>208,639</u>

The maximum growth rate and discount rate utilized in calculating the present value of irrevocable deferred gifts as of June 30, 2022 and 2021, are 3.50% and 3.40%, respectively.

Notes to Financial Statements - Continued

June 30, 2022

Note D - Investments

Investments consist of the following at June 30, 2022 and 2021:

_	2022					202	21	
	Market						ı	Market
		<u>Cost</u>		<u>Value</u>		Cost	<u>Value</u>	
LCEF Notes LCMS Foundation - standard	\$	997,798	\$	997,798	\$	736,313	\$	736,313
moderate balanced fund		<u>4,716,848</u>		3,989,318	_	<u>1,873,084</u>	2	<u>2,710,541</u>
	\$_	5,714,646	\$	<u>4,987,116</u>	\$ <u>_</u> 2	<u>2,609,802</u>	\$ <u>3</u>	3 <u>,446,854</u>

Investment fees were \$14,929 and \$11,587, respectively, for the years ended June 30, 2022 and 2021.

As of June 30, 2021, all investments at LCMS Foundation were held in a combination of the standard moderate balanced fund and the aggressive balanced fund to achieve an approximate mix of (60% stock/40% bonds). As of June 30, 2022, all investments at LCMS Foundation were held in a combination of the standard moderate balanced fund and the aggressive balanced fund to achieve an approximate mix of (60% stocks/40% bonds) for unrestricted funds and, an approximate mix of (75% stocks/25% bonds) for long term endowment investments.

LCEF notes are long-term and short-term investments held in money market and similar accounts that are reported as investments instead of cash because the District holds those funds as part of their endowments and for other long-term purposes.

Note E - Fair Value Measurements

The District follows FASB ASC 820-10 Fair Value Measurements and Disclosures, which establishes a framework for measuring fair value, and expands disclosures about fair value measurements.

FASB ASC 820-10 defines fair value as the price that would be received to sell an asset or transfer a liability in an orderly transaction between market participants at the measurement date. The standard also establishes a fair value hierarchy used to disclose the measurement of fair value based on levels of observable or unobservable inputs.

Level 1

Observable inputs that are derived from quoted prices (unadjusted) for identical assets or liabilities in an active market.

Level 2

Observable inputs based on quoted prices in non-active markets or in active markets for similar assets or liabilities. Inputs other than quoted prices that are observable, or inputs that are not directly observable, but are corroborated by observable market data.

Notes to Financial Statements - Continued

June 30, 2022

Note E – Fair Value Measurements (Continued)

Level 3

Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities and reflect substantial management judgement or estimation utilizing available market data.

The following is a description of the valuation methodologies used for instruments measured at fair value on a recurring basis and recognized in the accompanying statements of financial position, as well as the general classification of such instruments pursuant to the valuation hierarchy.

LCEF Notes: Valued at cost of the investment.

LCMS Foundation – standard balanced funds: Valued using the net asset value (NAV) per share, or its equivalent, as a practical expedient for fair value.

Real Estate: Valued at the appraised value less estimated commission related expenses.

Management determines the fair value measurement valuation policies and procedures, which are subject to Board of Directors assessment and approval. At least annually, management determines if the current valuation techniques used in fair value measurements are still appropriate.

The District recognized transfers, if any, between levels in the fair value hierarchy at the end of the reporting period. There were no transfers during the years ended June 30, 2022 and 2021.

Details of investments and fair values of assets measured on a recurring basis at June 30, 2022 and 2021, are as follows:

	2022										
	Level 1	Level 2	Level 3	<u>Total</u>							
Real Estate LCEF Notes LCMS Foundation	\$ - - -	\$ - - <u>3.989.318</u>	\$ - - <u>-</u>	\$ - 997,798 <u>3,989,318</u>							
Total	\$ <u> - </u>	\$ <u>3,989,318</u>	\$ <u> </u>	\$ <u>4,987,116</u>							
	2021										
	<u>Level 1</u>	Level 2	Level 3	<u>Total</u>							
Real Estate LCEF Notes LCMS Foundation	\$ - - -	\$ - - <u>2,710,541</u>	\$ 441,750 - -	\$ 441,750 736,313 <u>2,710,541</u>							
Total	\$ <u> </u>	\$ <u>2,710,541</u>	\$ <u>441,750</u>	\$ <u>3,888,604</u>							

Notes to Financial Statements - Continued

June 30, 2022

Note E – Fair Value Measurements (Continued)

The following tables summarize investments measured at fair value based on NAV per share as of June 30, 2022 and 2021:

	-	Value e 30	_		
			Unfunded	Redemption	Redemption Notice
Investment Name LCMS Foundation – standard	2022	<u>2021</u>	Commitments	<u>Frequency</u>	<u>Period</u>
moderate/aggressive	Ф.О.ООО.О.4.О	0.740.544	Φ.	Daily to	D :: +
balanced fund	<u>\$ 3,989,318</u>	<u>\$ 2,710,541</u>	<u>\$ -</u>	Monthly	Daily*
	\$ <u>3,989,318</u>	\$ <u>2,710,541</u>	\$		

The following table sets forth the District's property held for sale at fair value as of June 30, 2022 and 2021:

	2022	<u>2021</u>
Beginning Balance	\$ 441,750	\$ 441,750
Additions	-	-
Sales	445,780	-
Less: gain on sale	<u>(4.030)</u>	
Ending Balance	\$ <u> - </u>	\$ <u>441,750</u>

Note F – Vehicles and Equipment

Vehicles and equipment at June 30, 2022 and 2021 are as follows:

	<u>2022</u>	<u>2021</u>
Office equipment	\$ 55,980	\$ 55,980
Vehicles	<u> 152.016</u>	<u> 140,665</u>
	207,996	196,645
Less: accumulated depreciation	<u> 117,273</u>	133,883
	\$ <u>90,723</u>	\$ <u>62,762</u>

Depreciation expense for the years ended June 30, 2022 and 2021 totaled \$27,436 and \$18,501, respectively.

Notes to Financial Statements - Continued

June 30, 2022

Note G – Agreements with Lutheran Church Extension Fund

Prior to 1992, the District operated a Church Extension Fund. Pursuant to an agreement between the District and Lutheran Church Extension Fund ("LCEF") dated June 1, 1992, the District transferred to LCEF, effective June 30, 1992, all rights, title and interest in its Church Extension Fund assets, subject to the debts and liabilities of the Fund. Under the terms of this agreement, the LCEF will continue church extension operations in the District on their behalf. The District agreed not to issue any investment obligations after June 1, 1992.

In accordance with agreements dated July 1, 1996 and 1995, the LCEF agreed to compensate the District for providing facilities and services to LCEF, as well as for promotion and coordination expenses for the church extension program. The agreements, which are subject to renegotiations each July 1, require LCEF to pay the District a fixed amount monthly. The amounts received by the District in connection with these agreements during the years ended June 30, 2022 and 2021 totaled \$174,072 and \$167,502, respectively. The agreements also require the LCEF to reimburse the District for certain other stipulated expenses and entitles the District to receive certain distributions of operating results from LCEF.

During June 1992, the LCEF and the District entered into an agreement, which included LCEF providing an unsecured line-of-credit to the District equal to 5% of LCEF net assets attributable to the District, as determined by the LCEF. The line of credit has no maturity date, bears an interest rate of 3.88% and it had a balance of zero as of June 30, 2022 and 2021.

Note H - Agreements with Missouri MoScholar

In April of 2022, the District entered into agreement with the State of Missouri (Missouri State Treasurers Office); whereby, the District will administer empowerment scholarships under sections 135.712 to 135.719 and 166.700 to 166.720 RSM's to Lutheran Kindergarten - 12th grade students. This scholarship program is incentivized by 100% tax credits. Subsequent to the current fiscal year ending June 30, 2022, beginning on July 1, 2022, the District will be authorized to raise up to \$1,000,000 in tax credits to be used to provide scholarships to certain Lutheran Students who meet eligibility requirements set by Missouri Statutes.

For the year ended June 30, 2022, the District funded \$10,000 of prepaid expenses for insurance and incurred minimal indirect costs associated with staff labor for MoScholar. Going forward, receipt of the future tax credits will be recorded as agency funds. As funds are received, they will be recorded as a liability until such funds are disbursed. Additionally, the District is permitted to retain a limited portion of the funds to help offset administrative costs of the program.

Notes to Financial Statements - Continued

June 30, 2022

Note I - Loans Payable

Long-term debt consists of the following at June 30, 2022 and 2021:

Note payable to Lutheran Church Extension Fund	2022	<u>2021</u>
("LCEF") with monthly principal and interest payments of \$4,110; interest rate of 4.25%; maturing June 11, 2029; collateralized by property. This note was paid in		
full during the year ended June 30, 2022.	\$ -	\$ 224,305
Less current maturities		<u>(41,358</u>)
Total long-term debt, less current maturities	\$ <u> - </u>	\$ <u>182,947</u>

Note J - Net Assets with Donor Restrictions

As of June 30, 2022 and 2021, net assets with donor restrictions comprise of the following:

Temporary in Nature	<u>2022</u>	<u>2021</u>
Missions Services to congregations and church workers Time restrictions	\$ 249,824 315,918 <u>191,454</u>	\$ 46,692 900,580 38,934
Total Temporary in Nature	\$ <u>757.196</u>	\$ <u>986,206</u>
Perpetual in Nature		
Elementary education Missions Student aid Other	\$ 85,628 1,516,007 1,115,549 143,832	\$ 85,628 269,524 1,042,840
Total Perpetual in Nature	\$ <u>2.861.016</u>	\$ <u>1,572,624</u>
Total Net Assets with Donor Restrictions	\$ <u>3,618,212</u>	\$ <u>2,558,830</u>

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by donors. Restricted net assets were released for the following purposes during the years ended June 30, 2022 and 2021:

	<u> 2022</u>	<u>2021</u>
Missions	\$ 60,975	\$ 81,890
Services to congregations and church workers	165,053	132,481
Development	2,120	3,588
	\$ <u>228,148</u>	\$ <u>217,959</u>

Notes to Financial Statements - Continued

June 30, 2022

Note J – Net Assets with Donor Restrictions (Continued)

Endowment Funds

The District follows the Uniform Prudent Management of Institutional Funds Act (UPMIFA) regarding endowment funds. The District invests endowment funds in LCMS Foundation and LCEF investment instruments.

From time to time, the fair value of assets associated with the endowments may fall below the level that the donor or UPMIFA requires the District to retain as a fund of perpetual duration (underwater endowments). At June 30, 2022, there was one endowment underwater totaling a deficiency of \$81,729. There were no underwater endowments at June 30, 2021.

Net Asset Classifications and Interpretation of Relevant Law

The Board of Directors of the District has interpreted the relevant Missouri state law as requiring the preservation of the fair value of the original gift as of the gift date of the funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the District classifies as net assets with donor restrictions that are perpetual in nature (a) the original value of gifts donated to the Endowment, (b) the original value of subsequent gifts to the Endowment, and (c) additions to the Endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the Endowment.

The earnings of the donor-restricted endowment fund that is not classified in net assets with donor restrictions that are perpetual in nature are classified as net assets with donor restrictions that are temporary in nature until those amounts are appropriated for expenditure by the District in a manner consistent with the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, the District considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (1) the duration and preservation of the various funds, (2) the purposes of the donor-restricted endowment funds, (3) general economic conditions, (4) the possible effect of inflation and deflation, (5) the expected total return from income and the appreciation of investments, (6) other resources of the District, and (7) the District's investment policies.

Endowment Investment and Spending Policies

The District has adopted investment and spending policies, approved by the Board of Directors, for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment funds while also maintaining the purchasing power of those endowment assets over the long-term. Accordingly, the investment process seeks to achieve an after-cost total real rate of return, including investment income as well as capital appreciation, which exceeds the annual distribution with acceptable levels of risk. Endowment assets are invested in a balanced fund, which is intended to result in a consistent inflation-protected rate of return. The District's policy allows for distributions up to 7% of the fund's value each year. During the years ended 2022 and 2021, the District has adhered to a 4% rate of distribution.

Notes to Financial Statements - Continued

June 30, 2022

Note J – Net Assets with Donor Restrictions (Continued)

In general, the objective of the Investment Policy is the preservation and growth of capital. Preservation and conservation of principal is important, along with reasonable growth potential. Performance is evaluated relative to the appropriate financial benchmarks. The portfolio managers shall report any sales or purchases promptly to the District's Finance Committee. The District's Board of Directors, through its Finance Committee may exercise all rights, powers, and privileges with respect to the investments and the portfolio, including providing that certain investments be included or excluded in the portfolio.

Endowment net asset composition by type of fund as of June 30, 2022 and 2021:

With Donor Restrictions	2022	<u>2021</u>
Donor-restricted endowment funds Original donor-restricted gift amount and amounts		
required to be maintained in perpetuity by donor	\$ 2,729,168	\$ 1,409,978
Accumulated investment earnings	<u>278.624</u>	<u>840,466</u>
Total funds	\$ <u>3,007,792</u>	\$ <u>2,250,444</u>

The change in endowment funds for the years ended June 30, 2022 and 2021, are as follows:

With Donor Restrictions	<u>2022</u>	<u>2021</u>
Endowment net assets, beginning of year	\$ 2,250,444	\$ 1,857,118
Additions	1,319,190	240
Investment returns	(482,667)	466,637
Amounts appropriated for expenditure	<u>(79.175)</u>	<u>(73,551</u>)
Endowment net assets, end of the year	\$ <u>3,007,792</u>	\$ <u>2,250,444</u>

Note K - Revenue Recognition

Revenue from Contracts with Customers (ASC 606) affects all contracts entered into with customers that result in a transfer of goods or services or a transfer of non-financial assets. The core principle of the standard is for the District to recognize revenue in a way that depicts the exchange of goods or services to customers in amounts that reflect the consideration or payment to which the District expects to be entitled.

Exchange revenue consists of event and assessment fees charged to the congregations for conferences and conventions including both the District and the Lutheran Church Missouri Synod Conventions. Conventions occur on a rotating three-year cycle. Congregations are charged a rate each year of the three-year cycle. The revenue from the assessment is recorded as deferred revenue until the event occurs. The District does not refund these fees and therefore, no liability for refunds is reported at June 30, 2022 and 2021.

Notes to Financial Statements - Continued

June 30, 2022

Note K – Revenue Recognition (Continued)

The following table summarizes deferred revenue balances as of June 30, 2022 and 2021:

	<u> 2022</u>	<u>2021</u>
Beginning deferred revenue	\$ 242,073	\$ 165,484
Events occurred	(88,770)	-
Event fees and assessments	<u> 136,421</u>	76,589
Ending deferred revenue	\$ 289,724	\$ 242,073

Disaggregation of Revenue

The following tables present revenue disaggregated by revenue source and pattern of revenue recognition:

•		Year Ended June 30, 2022	
	Point in Time	Over-Time	<u>Total</u>
Conventions, conferences, workshops	\$ -	\$ 221,300	\$ 221,300
Cooperative ministries		174,072	174,072
Total	<u> </u>	<u>\$ 395,372</u>	<u>\$ 395,372</u>
		Year Ended June 30, 2021	
	Point in Time	Over-Time	<u>Total</u>
Conventions, conferences, workshops	\$ -	\$ 18,305	\$ 18,305
Cooperative ministries		167,502	167,502
Total	\$ -	\$ 185.807	\$ 185.807

Note L – Defined Benefit Plan

The District participates in the Concordia Plans of the Synod. Substantially all full-time employees are covered by the Concordia Retirement Plan (CRP) and the Concordia Disability and Survivor Plan (CDSP). The CRP provides workers with income during retirement. All full-time workers (those employed more than 20 hours per week and more than 5 consecutive months a year) are eligible. Eligible members are vested after five years of creditable service. The CDSP provides a disability benefit (for the worker) and a pre-retirement lump-sum death benefit (for the worker and enrolled dependents). All full-time workers (those employed more than 20 hours per week and more than 5 consecutive months a year) must be offered the opportunity to enroll themselves and eligible dependents in the CDSP. The CDSP pays a monthly income benefit equal to 70% of an employee's monthly compensation when a worker becomes disabled due to a qualifying disability. The pre-retirement, lump-sum death benefit payment is equal to two times a worker's annual salary. The District contributes a fixed percentage of each participant's salary to the plans.

Notes to Financial Statements - Continued

June 30, 2022

Note L - Defined Benefit Plan (Continued)

Total CRP and CDSP contributions as of June 30, 2022 and 2021 are as follows:

	<u>2022</u>	<u>2021</u>
Concordia Retirement Plan	\$ 82,836	\$ 85,847
Concordia Disability and Survivor Plan	<u> 18,755</u>	<u> 19,611</u>
	\$ 101,591	\$ 105,458

There were no significant changes in the District's relationships. There were also no contingent liabilities associated with the plans at June 30, 2022 and 2021. Currently, the District has no intention to withdraw from either plan; the contributions and level of participation are not significant to the Plan as a whole.

Note M – Long-Term Lease and Lease Amendment

In April 2000, the District entered into a lease agreement pertaining to office space with BCTN, Inc. expiring March 2010 with an option to renew for one additional ten-year period. In March 2010, the renewal option was exercised, and an additional 10-year renewal option was negotiated. The additional 10-year renewal option was exercised in March 2020. The annual lease amount is set at \$48,741 for 5 years followed by \$68,237 per year for the remainder of the term. The lease amendment contains an opt out clause in March 2025. Aggregate minimum future payments under the amended 10-year lease are scheduled as follows:

Year ended June 30,	
2023	\$ 48,741
2024	48,741
2025	53,615
2026	68,237
2027	68,237
2028	68,237
2029	68,237
2030	51,178

Notes to Financial Statements - Continued

June 30, 2022

Note N - Liquidity and Availability of Resources

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the statement of financial position date, comprise the following:

	<u>2022</u>	<u>2021</u>
Cash and cash equivalents	\$ 721,199	\$ 815,021
Accounts receivable	19	170
Investments	4,987,116	3,446,854
Less permanent restrictions	(2,861,016)	(1,572,624)
Less temporary restrictions (excluding split interest		
agreements receivables)	<u>(433.894)</u>	<u>(777,567</u>)
	\$ <u>2,413,424</u>	\$ <u>1,911,854</u>

In addition to the above resources, the District also holds an unsecured line-of-credit with LCEF equal to 5% of LCEF net assets attributable to the District with total funds available in the amount of \$930,552 and \$866,483 as of June 30, 2022 and 2021, respectively. The line of credit has no maturity date. See Note G for more information on the line-of-credit.